



# FOCUS ON TECHNOLOGY: TAPPING ARTIFICIAL INTELLIGENCE TO IMPROVE RETIREMENT OUTCOMES

HOW AI CAN TRANSFORM OUR INDUSTRY

# WHAT IS ARTIFICIAL INTELLIGENCE?

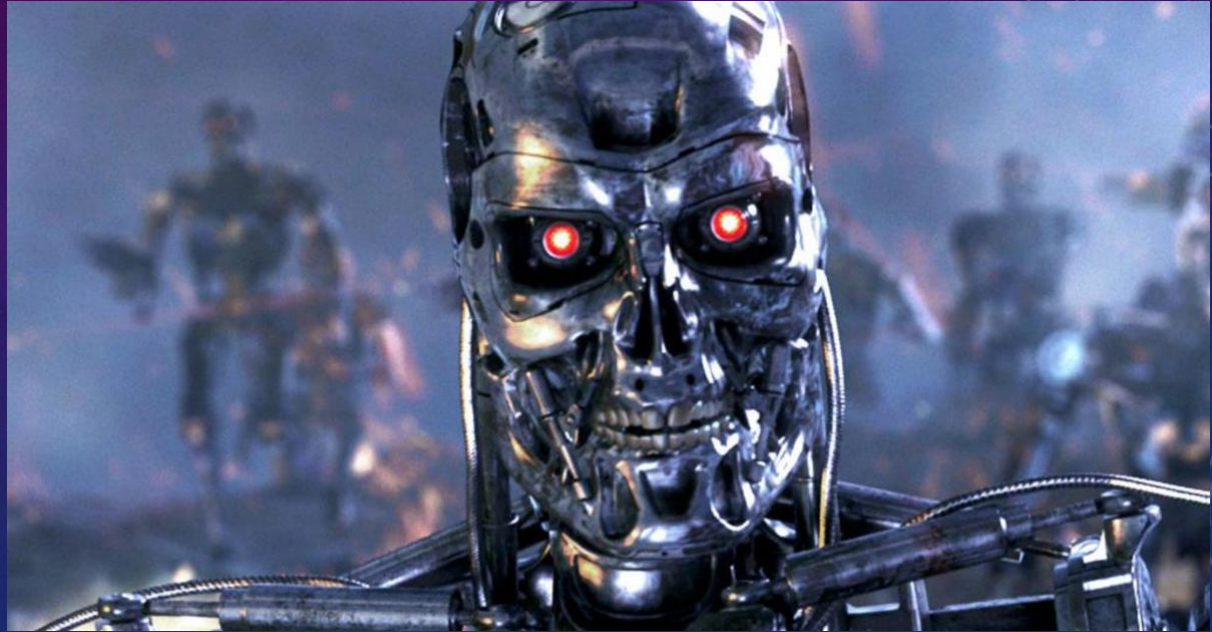




# AI AFTER GROWING UP



# WHEN ARE THE ROBOTS GOING TO KILL US?





WHEN ARE THE ROBOTS GOING TO KILL US?

SOON!

# AI, AGI, ASI

- AGI is sometimes referred to as “Full AI” since it refers to functions that span all human intellectual capabilities
- Artificial Superintelligence extends beyond human intellectual capabilities
- We may eventually build an AGI system that has the ability to make itself smarter
- At some point that AGI will be more intelligent than the collective intelligence of all humans
- “Self Aware” systems

# YOU SAID "SOON." HOW SOON?

## 2013 Bostrom and Muller Survey

- Median optimistic year of AGI (10% likelihood): **2022**
- Median realistic year of AGI (50% likelihood): **2040**
- Median pessimistic year AGI (90% likelihood): **2075**

## Barrat Survey (taken at AGI conference)

- By 2030: 42% of respondents predicted AGI
- By 2050: 25%
- By 2100: 20%
- After 2100: 10%
- Never: 2%

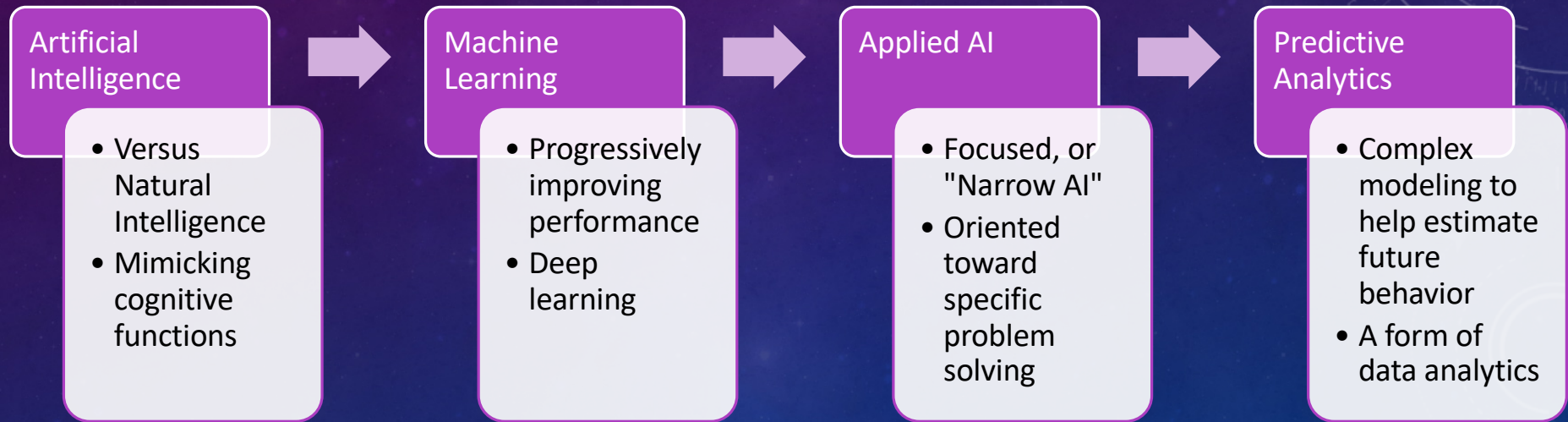


# APPLIED AI

- In commercial terms, this is the area that seems to be most relevant at the moment
- Sometimes this is referred to as “Narrow AI” as it is about software used to solve specific problems
- In the next decade this is what is going to be affecting us
- So even if we may not need to worry (yet) about AGI / ASI, we should be interested in how Applied AI affects us



# AI AS IT MAY AFFECT US



# WHY IS THIS A BIG DEAL RIGHT NOW?

CLOUD  
COMPUTING

CHEAP  
STORAGE

BIG DATA

ADVANCES IN  
GRAPHICS  
CARDS

INCREASED  
EXPECTATIONS



# AI COMING TO AN INDUSTRY NEAR YOU

## Wall Street

- Enron made an early attempt at bot trading
- Russian coders and AI experts are being bought up by hedge funds for 7, even 8 figures
- Estimate that computer-aided trading accounts for 70% of stock market trading volume
- Some have been at it for almost a decade

## Courtrooms

- AI-Assisted sentencing, bail-setting
- Lawyer-bots auto-filing appeals based on likelihood of cases being overturned (traffic tickets, etc.)
- Clerk-bots performing discovery (reading case history) in a fraction of the time at a fraction of the cost

## Hospitals

- Watson / China using AI to diagnose diseases.
- China's system already performing cancer diagnosis better than 70% of doctors (this is an old statistic)

## Security

- The age of passwords is ending (aside from becoming unwieldy, and not safe anymore)
- Google, Apple building AI for identity confirmation
- VISA, eBay, PayPal using AI to eradicate false positives

# DO YOU SEE A PATTERN?

- Doctors, lawyers, bankers
- The robots aren't just taking over the factories and blue collar jobs
- AI is infiltrating industries that require high levels of *qualitative* decision making.
- Other areas:
  - Customer service: chat bots
  - Drivers: self-driving cars
  - Pickers / packers



# HOW MANY YEARS BEFORE AI BEGINS TO BE ADAPTED FOR PENSION AND RETIREMENT ADMINISTRATION?

- 10 years?
- 5 years?
- 3 years?
- It's already here?

# RETIREMENT ADMINISTRATION TRAJECTORIES

- Defined benefit plans are not getting simpler; they are still becoming more complex
- Members have built up higher expectations for customer/member service - both active and retired members
- Retired members would rather use simplified tools than go to a member portal
- Active members (for different reasons) would rather use something other than member portals
- Pension plans are starting to consider adding in financial planning to their services



# RETIREMENT ADMINISTRATION & AI

- At least 4 leading companies within the retirement industry are already now actively pursuing AI
- Work is being done to improve the user experience
- Use of AI automates/augments manual back office processes for increasing scale and efficiency
- Use of natural language for interfacing
- Automated adjustments to IT infrastructure to manage workflow and processing increases or decreases
- Questions still exist about whether staff would be replaced

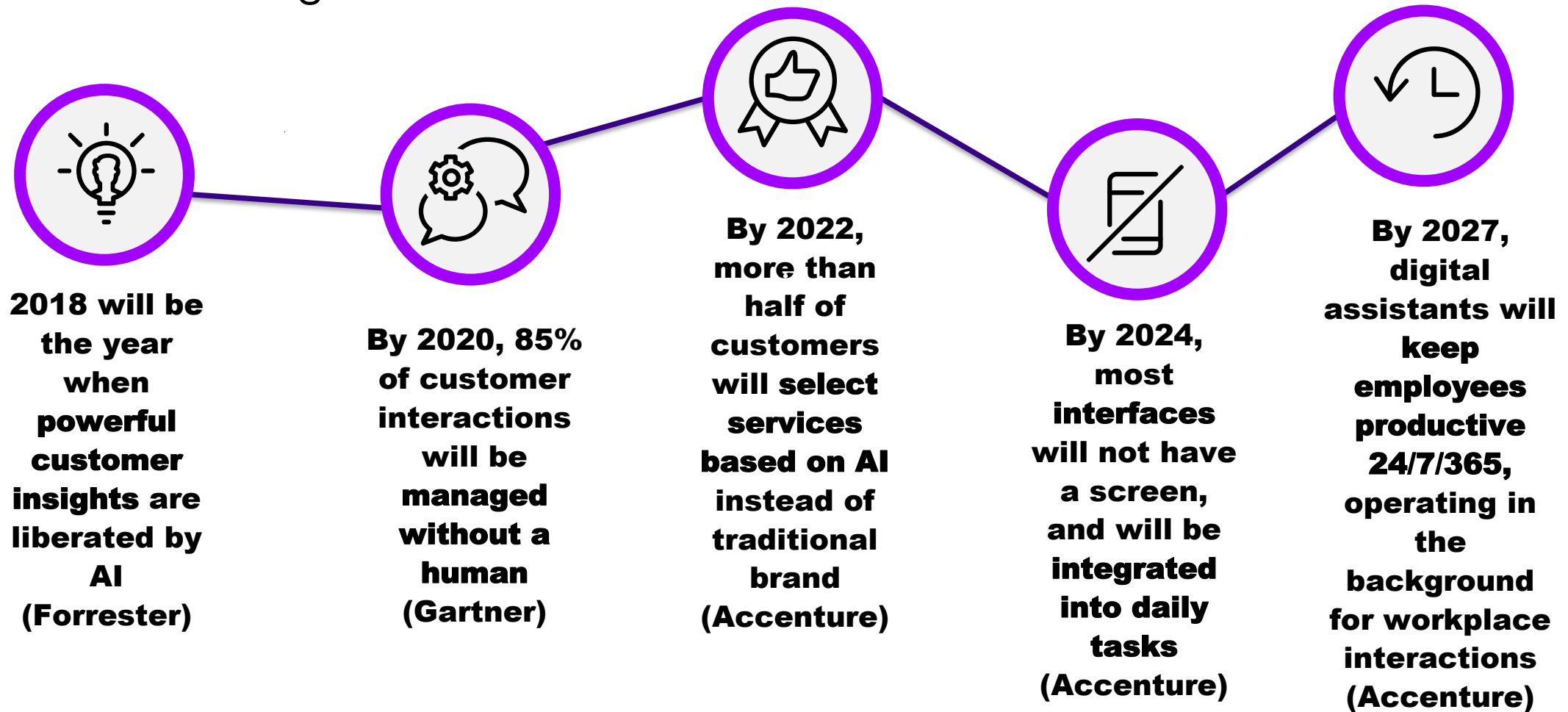
# WHAT WE SEE AS THE FUTURE OF THIS IN THE MARKET



# ALEXA, RETIRE ME IN 2050

# WHERE IS IT GOING

A 10-year view on the future of AI and how it could impact the consumer experience and organization of the future.



# FUTURE OUTLOOK

## WHAT TO EXPECT IN THE NEXT 2-3 YEARS FOR VIRTUAL AGENT TECHNOLOGIES.

### 1 Exponential bot take up

Drastic boost in VA adoption across phone and IM: “Bots are the new Apps”. Bots will quickly become a competitive necessity, and those slow off the mark, will lose out.

### 2 Improved NLP Accuracy

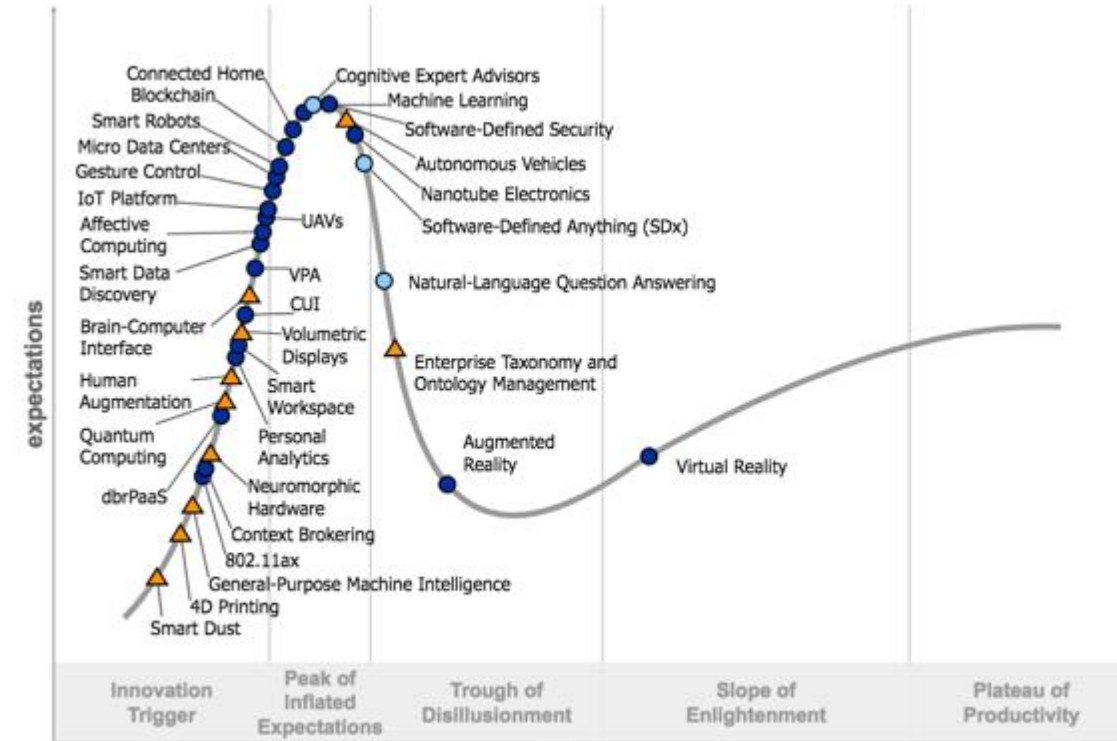
Natural Language Processing Accuracy will shoot from 90-95% accuracy to 99%, dramatically improving customer experience.

### 3 Emergence of messaging

The emergence of asynchronous messaging for VA enables customers to progress from a one time conversation to conversations that can be stopped and picked-up again, at a time convenient to the consumer.

### 4 Voice & Emotion

Improvements in speech recognition and language translation will soon be coupled with emotion and sensitivity perception. Virtual agents will become increasingly responsive to human needs.



Plateau will be reached:

○ less than 2 years    ● 2 to 5 years    ● 5 to 10 years    ▲ more than 10 years

⊗ obsolete before plateau



# WE SEE FOUR BUSINESS **SHIFTS** DEFINING PENSIONS



# AND FIVE TECHNOLOGY **TRENDS** AT WORK

Trend 1



## **CITIZEN AI**

Raising AI to Benefit  
Business and Society

Trend 2



## **EXTENDED REALITY**

The End of Distance

Trend 3



## **DATA VERACITY**

The Importance  
of Trust

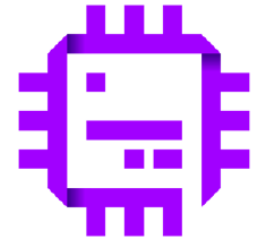
Trend 4



## **FRICTIONLESS BUSINESS**

Built to Partner  
at Scale

Trend 5



## **INTERNET OF THINKING**

Creating Intelligent  
Distributed Systems

# WE SEE FOUR BUSINESS SHIFTS DEFINING PENSIONS



## VALUE

Transaction Provider ..... Retirement Coach



## VOLUME

In Person Service ..... Digital Self Service



## EXPECTATIONS

System of Record ..... System of Interactions



## DELIVERY

On Premise ..... Cloud As A Service

# AND FIVE TECHNOLOGY TRENDS AT WORK

## Trend 1



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# WHAT MEMBERS THINK OF THEIR PENSION PLANS AND RETIREMENT READINESS

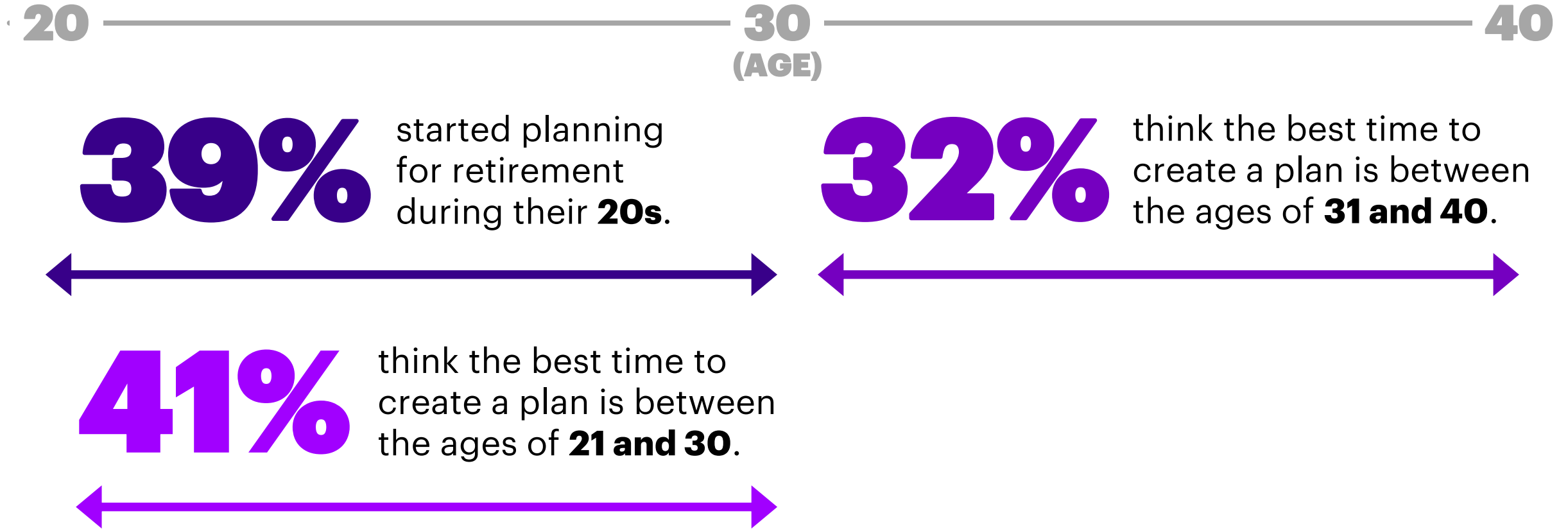


# **SERVING MEMBERS STARTS WITH UNDERSTANDING THEM**

**That's why we asked nearly 2,800 public and private employees with defined benefit, defined contribution and hybrid plans their views on top-of-mind pensions and retirement topics. Here's what we learned.**

**HOW DO MEMBERS  
EXPECT TO GET  
FROM TODAY  
TO TOMORROW?**

# MOST MEMBERS THINK IT'S IMPORTANT TO START SAVING FOR RETIREMENT WHEN YOUNG





# MEMBERS ARE HUNGRY FOR INFORMATION

**77%**

want more  
knowledge about  
retirement options.

**1/3**

think they have the  
right investments in  
their portfolio now.

**82%**

want more education  
on planning.

# MEMBERS MOSTLY RELY ON THEMSELVES OR THEIR EMPLOYERS FOR INFORMATION

**20%**

rely on self research.

**19%**

rely on their employers.

# MEMBERS SEE THE **VALUE OF COACHING**



**84%**

would like to be coached during their entire working life to prepare for retirement.



**69%**

would be less concerned about retirement if they had a coach.

**BUT...**

**40%**

have not sought help to date.

**1/2**

say their employer doesn't provide coaching.



# MEMBERS ARE OPEN TO DIGITAL RETIREMENT COACHING

While current usage is low—for now—members show a high interest in using digital channels to receive retirement coaching.

# WHAT AI CAN DO FOR YOU NOW

# BENEFITS AND OPPORTUNITIES

Well-Implemented Virtual Agents can have numerous and far reaching benefits.



## **The reduction of contact center traffic**

A European governmental financial institution now handles 40% of its customer interactions without human intervention resulting in a 30% improvement in the speed of service



## **The fulfilment of new requests at reduced cost**

On average, call computerization solutions deliver 60-80% cost saving compared to human powered call centers.



## **Ability to meet seasonal surges in demand**

A VA implemented in a European governmental department saw a reduction in demand of 55% for operator tasks.



## **Increased service hours and languages**

In Oregon, we are building an English and Spanish Chatbot that will provide Q&A support for a new retirement system through Facebook Messenger



## **Improved customer experience and engagement**

A government department in southern Europe now has 75% of its raised tickets resolved by virtual agent, increasing user satisfaction by 20 points.



## **Improved flexibility/ time to market**

The VA can be changed out in an instant for an updated version, and can proactively obtain survey information



## **Improved Compliance and auditability**

A major UK Bank is considering implementing a VA after assessing Collette, a fully MCOB-compliant virtual mortgage adviser chatbot, increasing visibility and the capture of information.



## **Increased quality**

The implementation of a VA for a Retail client increased click-through by 60% based on product recommendations.

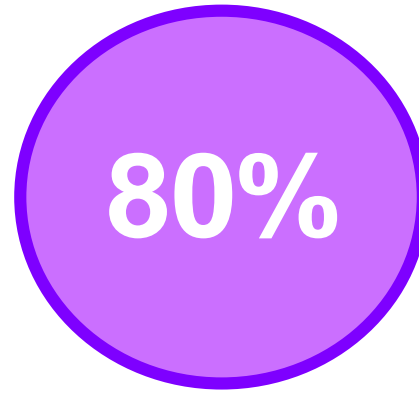
# **VIRTUAL ASSISTANTS BENEFITS OUR EXPERIENCE**

VAs have brought significant benefits as follows:



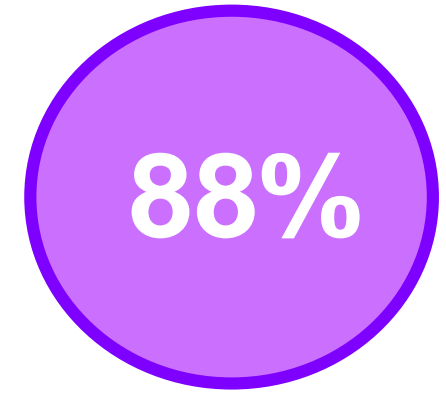
## **Handling Time optimization**

The average handling  
time reduction  
delivered by VA  
solutions



## **User Satisfaction**

Increase in positive  
user experience and  
user satisfaction  
using VA solutions



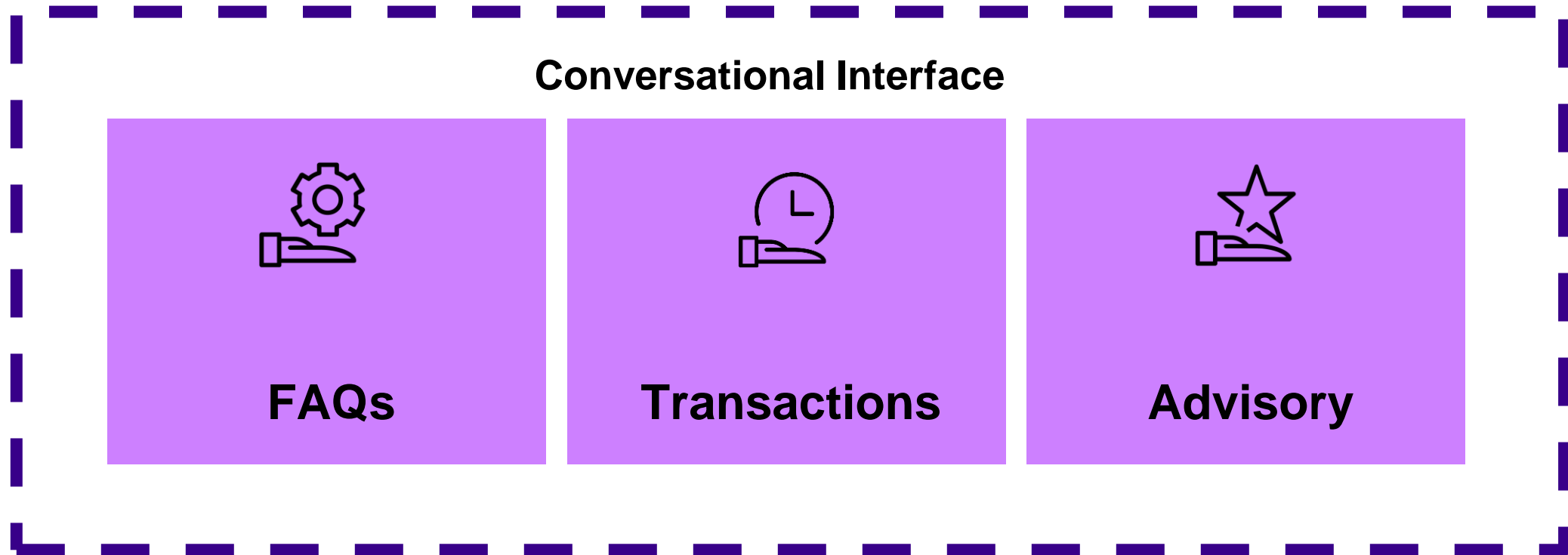
## **Staffing Optimization**

The average FTE  
reduction delivered  
via VA  
implementation



# POSSIBLE USE CASES

Virtual agents are not just a new customer channel or user tool; they will power the next generation of digital experiences. We typically see three high-level use cases.



# ALEXA, RETIRE ME IN 2050